

LOUANNE KENNEDY, PH.D.
Emeritus provost and vice president for academic affairs
California State University, Northridge
Northridge, California 91330

PRIOR ACADEMIC ADMINISTRATIVE EXPERIENCE

July 2000 - 2003 Provost and Vice President for Academic Affairs
1993 - 1999 California State University, Northridge

The Provost and Vice President for Academic Affairs is the primary advisor to the President on all matters affecting the academic program and is responsible for the campus in the absence of the President. The Provost provides direct supervision to: the Deans of the College of Arts, Media and Communication, College of Business Administration and Economics, College of Education, College of Engineering and Computer Science, College of Extended Learning, College of Health and Human Development, College of Humanities, College of Science and Mathematics, College of Social and Behavioral Sciences; Dean of University Library; the Associate Vice Presidents for Undergraduate Studies; Graduate Studies, Research & International Programs; and Faculty Affairs; the Directors of Information & Technology Resources, Educational Opportunity Program and Academic Resources. Additionally, the Provost supervises Admissions and Records, Institutional Research, Learning Resource Center, and Academic Advising. The Provost serves on the President's Cabinet and chairs the University Planning and Budget Group. The Provost oversees a current Academic Affairs budget of approximately \$111 million.

PRIOR ACADEMIC ADMINISTRATIVE EXPERIENCE:

1999 - 2000 Interim President
California State University, Northridge

California State University, Northridge is a four-year comprehensive University of 27,700 students (20,000 FTES), with nearly one-third ethnic minorities. Undergraduate degrees are offered in 51 fields and Master's degrees in 46 fields. The President, as the chief academic and executive officer of the campus, leads the institution by managing the human, fiscal, and physical resources to fulfill the university mission. All major officers of the institution report to the president, including the directors and boards of five university auxiliaries. The current university budget is \$189 million. Working in collaboration with internal and external constituencies, the President provides overall direction and guidance for the university including leadership of processes and discussions to attain institutional goals. The President represents the campus' interests within the CSU system, with local, state and national elected officials, and with the state and national higher education community. The President reports to the Chancellor and Board of Trustees of the California State University.

1990 - 1993 Vice President for Academic Affairs
Kean College of New Jersey

Kean College of New Jersey is a four-year comprehensive College of 12,000 students (7800 FTES) including 2,000 residential students. Undergraduate programming is offered in the Liberal Arts and Sciences and professional areas including business, computer science, and the health professions. At the Master's level, programs are offered in Education, Liberal Studies, Psychology, Business, and Public

Administration. Responsibilities of the Vice President for Academic Affairs include overseeing a budget of approximately \$30 million and the overall administration of four schools: School of Education, School of Liberal Arts, School of Business, Government and Technology, and School of Natural Sciences, Nursing and Mathematics. Also under the direction of the Vice President are the Office of Assessment of Student Outcomes, Academic Computing, Grants, Institutional Research, Library, Registrar, Admissions, Advisement, Student Support Services, Career Services, Faculty Development, and General Education. Major accomplishments include overseeing the preparation of a 5 Year Institutional Plan, development of a revised program review process, consolidation and enhancement of learning support programs, a new approach to faculty development, and institution of an enrollment management policy.

**1987 - 1990 Associate Provost
Baruch College, The City University of New York**

Baruch College is a four-year comprehensive College of 17,000 students granting the B.A. degree in Liberal Arts, the B.S. and M.S. in Education, and the B.B.A., M.P.A., and M.B.A. in Business and Public Administration. All course work for the Ph.D. in Business is taken at Baruch College with the degree granted by The City University of New York. As Associate Provost of the College, administrative responsibilities included the Library, Academic Computing, Program Review of academic departments, policies on space allocation for academic areas, and special projects at the request of the Provost.

EDUCATION

1978 Ph.D., New York University, Sociology
1973 M.A., New York University, Sociology
1969 B.A., New York University, Sociology

FULL-TIME ACADEMIC EXPERIENCE

<u>Dates</u>	<u>Institution</u>	<u>Rank</u>	<u>Field</u>
1979 - 1987	Baruch College	Assistant Professor to Professor and Chair	Health Care Administration
1976 - 1979	New York University	Assistant Professor	Public Administration

SELECTED PROFESSIONAL ACTIVITIES AND PUBLIC SERVICE

Member. Vice Chair. Accrediting Commission for Senior Colleges and Universities. Western Association of Schools and Colleges (WASC). 2001 to present.

Member. Commission member. Accrediting Commission for Senior Colleges and Universities. Western Association of Schools and Colleges (WASC). 1998 to present.

Member. Off-Campus and Substantive Change Committee. Accrediting Commission for Senior Colleges and Universities. Western Association of Schools and Colleges (WASC). 1997 to 2001.

Member. Task Force on Teaching Effectiveness and Student Learning. Accrediting Commission for Senior Colleges and Universities, Western Association of Schools and Colleges (WASC). 1995.

Member. Encino-Tarzana Regional Medical Center's Board of Governors. 2001 to 2002.

Member. Joint UC/CSU Ed.D. Board. 2001 to 2002.

Member. Joint Committee to Develop a Master Plan for Education - Kindergarten through University. 2000 to 2002.

Member. North Los Angeles United Way Board of Directors, 1994-2001.

Member. Corporate Board of Directors of the United Way of Greater Los Angeles. 1996-97.

Member. CSU Joint Provosts-Senate Task Force on Facilitating Graduation. 2002 - 2003.

Member. CalStateTEACH Advisory Board. CSU Chancellor's Office. 1998-1999.

Member. CSU Chancellor's Office Committee - Financial Aid Advisory Council (FAAC). 2000 to 2001.

Member. CSU Chancellor's Office Program Committee of the Commission on Learning Resources and Instructional Technology (CLRIT). 1996-97.

Member. CSU Chancellor's Office Committee on Information Access. 1996-97.

Member. CSU Chancellor's Office Task Force on Accountability, Cornerstones. 1995-97.

Member. CSU Chancellor's Office Subcommittee on Teacher Education, 1996.

Member. The Achievement Council Board of Directors. 1998- Present.

"The Impact of Title IX." "Beneath the Surface" Show, KPFK Radio Station. July 1997.

Advisory Board Member, KIDS SAFE, a Citizen's Organization to Keep Kids Safe. 1997 to present.

Participant. Symposium on "Turning Adversity into Advantage: CSUN - Not Just Back...Better!" Sponsored by the Association of Contingency Planners and hosted by California State University, Northridge. August 1996.

Panel participant. "Strategic Planning from the Top Down: A Case Study from the California Republic." Syllabus '96 Conference at Sonoma State University, Strategic Planning for Technology in Higher Education. 1996.

Presenter. "How Can the Academic Officer Be a Catalyst for Change?" Meeting of the American Association of State Colleges and Universities. Academic Affairs Resource Center, Antonio, TX. Winter 1996.

Panel member. "K-16 Initiatives." Ed.D. Leadership Career Program, UCLA Graduate School of Education and Information Studies. April 20, 1996.

Presenter. "A Multi-Campus Approach to Achieve a National Market for Faculty Who Excel: A New Paradigm of Faculty Roles and Rewards." University of Arkansas, Little Rock. 1995-96.

Member. Editorial Board, Health Policy Advisory Center, Health/PAC, 1980 - present.

Expert witness. Rhode Island Legislature. In support of Bill to limit for-profit health institutions in the state. March 19, 1986.

Chair. Blood Policy and Technology Panel. Office of Technology Assessment, United States Congress.

1983-84.

Board Member. Consumer Coalition for Health, Washington, D. C., 1979-83.

SELECTED CHAPTERS IN BOOKS

L. Kennedy (with N. Aries). "The Health Labor Force: The Effects of the Changes in the Organization, Technology, and Control of the Health System," in P. Conrad and R. Kern, eds., The Sociology of Health and Illness. New York: St. Martin's Press, 2nd ed., 1985, pp. 196-207.

Kennedy, Louanne. Discussion Paper, The Role of Planning in a Pro-Competitive Health System, Proceedings of the National Council on Health Planning and Development, Washington, D.C., March 1982, pp. 105-119.

Kennedy, L. (with Robb Burlage), "Repressive Versus Reconstructive Forces in Austerity Planning Domains: The Case of Health" in Urban and Regional Planning in an Age of Austerity, Pierre Clavel, John Forester and William Goldsmith, eds. New York: Pergamon Policy Studies, 1980, pp. 117-139.

Kennedy, Louanne. Discussion Paper, The U.S. Blood Market, David Johnson, ed., American Enterprise Institute, Washington, D.C., December 1976, pp. 158-161.

Kuhns, W. J. and Louanne Kennedy, BLOOD, Colliers New York, 1975, MacMillian Educational Corporation, New York, 1975, pp. 247-268.

SELECTED GOVERNMENT REPORTS

Mary Eckert, Glenn Gritzer, Louanne Kennedy, Herbert Menzel, "Impact of a Neighborhood Communication Center on the Elderly in Reading, Pennsylvania," in Two-Way Cable Television: An Evaluation of Community Uses in Reading, Pennsylvania, Vol. 2, Final Report to the National Science Foundation, April, 1978.

Kennedy, Louanne and Robert Huit. "Toward an Analysis of Blood Recruitment and Its Social Policy Implications," Final Report: Task Force of Donor Recruitment, Contract No. 1-HB-6-2956, National Heart, Lung and Blood Institute DHEW, October 1977.

Kennedy, Louanne. "Impact of the NCC System on Senior Citizens," Test and Evaluation of Public Services uses of Cable Television, NYU-Reading Consortium Progress Report, 1976.

SELECTED PAPERS AND LECTURES

Kennedy, Louanne. "Effective Leadership and Campus Cultures: A Provost's Perspective," presented at The Executive Leadership and Management Institute at Stanford, July 1997 and July 1998.

"Transformations Via Technology." American Association of State Colleges and Universities (AASCU). July 1997.

Kennedy, Louanne (with John Hammang, AASCU Director of State Campus Relations). "How to Think about Conflict," at the American Association of State Colleges and Universities, Academic Leadership Institute Conference San Antonio, Texas, January 1996.

Kennedy, Louanne. "Organizations and Earthquakes," Presented at The California Sociological Association Conference, California Natural Disasters: Earthquakes, The California State University,

Northridge Experience, October 1994.

Kennedy, Louanne. "Ambulatory Care: Physicians and Proprietary Models of Delivery." Special Session on For-Profit Health Care, American Public Health Association Annual Meeting, New Orleans, Louisiana, October 1987.

Kennedy, Louanne. "For-Profit Health Care: Who Shall Pay?" Action Board Presentation, 112 Annual Meeting, American Public Health Association, Anaheim, California, November 11-15, 1984.

Kennedy, Louanne. "The Proprietarization of the Voluntaries: The Impact of For Profit Chains on the Behavior of Nonprofit Hospitals," Session entitled "Medical Ideals, The Medical Mission, and Profits," 112 Annual Meeting, American Public Health Association, Anaheim, California, November 11-15, 1984.

Participation to Assure Access for Poor Minorities," Annual Meeting, American Public Health Association, Montreal, November 1982.

SELECTED JOURNAL ARTICLES

Kennedy, Louanne. "The Losses in Profits: How Proprietaries Affect Public and Voluntary Hospitals," Health/PAC Bulletin, Vol. 15, #6, pp. 5-13, 1985

Kennedy, Louanne. "The Proprietarization of the Voluntary Hospitals," Bulletin of the New York Academy of Medicine, January-February 1985, Vol. 61, No. 1 pp. 81-90.

Kennedy, Louanne and Barry Dumas, "Hospital Closures and Survivors: An Analysis of Operating Characteristics and Regulatory Mechanisms in Three States," Health Services Research, Vol. 19, No. 2, Winter, 1983, pp. 489-512.

Kennedy, Louanne. "Hospitals in Chains: The Transformation of American Health Institutions, Part I," Health/PAC Bulletin, Vol. 12, #7, 1981, pp. 9-36.

Kennedy, Louanne. "Hospitals in Chains: The Transformation of American Health Institutions, Part II," Health/PAC Bulletin, Vol. 12, #8, 1982, pp. 11-18.

Kennedy, Louanne. "Health Planning in the Austerity Era," Policy Studies Journal, Fall 1980; also published as a chapter in book entitled, Current Perspectives on Health Policy, Lexington Press, 1981, pp. 33-46.

Kennedy, Louanne (with Arnold Arluke and Ronald Kessler), "Re-examining the Sick Role Concept: An Empirical Assessment," Journal of Health and Social Behavior, March, 1979, Vol. 20. No. 1, pp. 30-35.

Kennedy, Louanne. "Health Policy and the Blood Market," Journal of Health Politics, Policy and Law, Vol. 3, No. 1, Spring, 1978, pp. 5-10.

Kennedy, Louanne, "Implementation of the National Blood Policy: An Experiment in Public Private Cooperation," Health Administration Quarterly, Vol. 2, June 1977.

SELECTED BOOK REVIEWS

Kennedy, Louanne. "The Social Transformation of American Medicine" By Paul Starr, Health/PAC Bulletin, Vol. 14, No. 1, 1983.

Kennedy, Louanne. Review Essay: "The Politics of End-Stage Renal Disease," Journal of Health

Politics, Policy and Law, Fall, 1980.